

Schwab | Bouckaert | Kuhlmann [eds.]

The Future of Local Government in Europe

Lessons from Research and Practice
in 31 Countries



Nomos

<https://doi.org/10.5771/9783845280639-1>, am 19.09.2024, 06:17:36
Open Access –  – <https://www.nomos-elibrary.de/agb>

edition
sigma



Modernisierung des öffentlichen Sektors

herausgegeben von / edited by

Jörg Bogumil,

Ruhr-Universität Bochum, Fakultät für Sozialwissenschaft

Julia Fleischer,

University of Bergen, Department of Administration and Organization Theory

Gisela Färber,

Hochschule für Verwaltungswissenschaften, Speyer

Wolfgang Gerstlberger,

University of Southern Denmark, Department of Marketing & Management, Research Group Integrative Innovation Management

Gerhard Hammerschmid,

Hertie School of Governance, Berlin, Public & Financial Management

Marc Hansmann,

Finanz- und Ordnungsdezernat der Landeshauptstadt Hannover

Sabine Kuhlmann,

Universität Potsdam, Lehrstuhl für Politikwissenschaft, Verwaltung und Organisation

Renate E. Meyer,

Wirtschaftsuniversität Wien, Institut für Public Management

Erika Mezger,

Deputy Director, European Foundation for the Improvement of Living and Working Conditions (Eurofound), Dublin

Frieder Naschold †,

Wissenschaftszentrum Berlin für Sozialforschung

Christina Schaefer,

Helmut Schmidt-Universität Hamburg, Professur für Verwaltungswissenschaft, insbesondere Steuerung öffentlicher Organisationen

Karsten Schneider,

DGB-Bundesvorstand, Leiter der Abteilung Öffentlicher Dienst und Beamtenpolitik, Berlin

Göttrik Wewer,

Vice President E-Government, Deutsche Post Consult (DPC) GmbH., Bonn

Sonderband 47

Christian Schwab | Geert Bouckaert
Sabine Kuhlmann [eds.]

The Future of Local Government in Europe

Lessons from Research and Practice
in 31 Countries



Nomos



edition
sigma



The funding of this volume was supported by the COST (European Cooperation in Science and Technology) Association. COST is supported by the EU framework Programme Horizon 2020.



The Deutsche Nationalbibliothek lists this publication in the Deutsche Nationalbibliografie; detailed bibliographic data are available on the Internet at <http://dnb.d-nb.de>

ISBN 978-3-8487-3756-7 (Print)
978-3-8452-8063-9 (ePDF)

British Library Cataloguing-in-Publication Data

A catalogue record for this book is available from the British Library.

ISBN 978-3-8487-3756-7 (Print)
978-3-8452-8063-9 (ePDF)

Library of Congress Cataloging-in-Publication Data

Schwab, Christian / Bouckaert, Geert / Kuhlmann, Sabine
The Future of Local Government in Europe
Lessons from Research and Practice in 31 Countries
Christian Schwab / Geert Bouckaert / Sabine Kuhlmann (eds.)
129 p.
Includes bibliographic references.

ISBN 978-3-8487-3756-7 (Print)
978-3-8452-8063-9 (ePDF)

1. Edition 2017

© Nomos Verlagsgesellschaft, Baden-Baden, Germany 2017. Printed and bound in Germany.

This work is subject to copyright. All rights reserved. No part of this publication may be reproduced or transmitted in any form or by any means, electronic or mechanical, including photocopying, recording, or any information storage or retrieval system, without prior permission in writing from the publishers. Under § 54 of the German Copyright Law where copies are made for other than private use a fee is payable to "Verwertungsgesellschaft Wort", Munich.

No responsibility for loss caused to any individual or organization acting on or refraining from action as a result of the material in this publication can be accepted by Nomos or the editors.

Preface

This policy brochure is an outcome of the COST Action IS1207 ‘Local Public Sector Reforms (LocRef¹)’, which ran for four years from March 2013 to March 2017 within the EU/Horizon 2020 framework. The main objective of this project was to identify approaches and effects of local public sector reforms from an international, comparative perspective, to explain these approaches/effects and to draw lessons for future policy-making. LocRef embraced more than 300 senior and early stage researchers in 31 countries from about 60 academic institutions. Based on a shared European perspective, it brought together academics and practitioners in order to jointly assess the hitherto scattered and dispersed information bases on local public sector reforms, to generate new comparative knowledge, and to develop policy-relevant frameworks in order to design future modernization processes in Europe. The overarching questions addressed by LocRef were:

“Which approaches and effects of local public sector reform can be identified from an international comparative perspective? How can these be explained? What lessons can be drawn for policymaking?”

The output of LocRef includes more than 200 individual articles, 10 English language books and seven special issues in international journals (published or in preparation). To achieve this output, 32 conferences, workshops, meetings and PhD Training Schools were conducted within the four year term of LocRef. What has been missing so far, however, is an overview of the major conclusions and recommendations to practitioners to guide future reforms of local governments in Europe. This policy brochure is meant to fill this gap. The policy brochure project would not have been feasible without the support of many colleagues, friends and institutions. First and foremost, the main resource for making this network project possible came from the COST Association (European Cooperation in Science and Technology), which funded LocRef as COST Action IS1207. The editors had the honour of serving LocRef as Academic Coordinator, Vice Chair and Chair. We are very grateful and owe many thanks to the senior and early stage researchers within LocRef who contributed to our common research, be it as working group chairs/members, authors, commenters, discussants, local organizers of conferences/workshops or participants in periods of research at partner institu-

1 Refer to: <http://www.uni-potsdam.de/cost-locref/>

tions (so-called Short Term Scientific Missions). A complete list of LocRef participants is provided in the appendix. Moreover, we would like to express our gratitude to the main authors of the chapters as well as to those colleagues who contributed valuable input and empirical information to the various chapters of this policy brochure. Without their contributions, this book would not have been possible. Our thanks also goes to the research team in Potsdam, particularly Marcel Blank, Justine Marienfeldt and Constanze Arnold, for their support in preparing the final manuscript. Lastly, yet importantly, we would like to thank the reviewers of the book manuscript for their helpful comments on an earlier version of the brochure, and our publisher, Nomos edition sigma, for its interest in our project and the support we received.

Geert Bouckaert

KU Leuven Public Governance Institute, Belgium

Sabine Kuhlmann

Political Science, Administration and Organization

University of Potsdam, Germany

Christian Schwab

Political Science, Administration and Organization

University of Potsdam, Germany

Table of Contents

List of Figures and Tables	9
<i>Christian Schwab, Geert Bouckaert and Sabine Kuhlmann</i>	
Autonomy, Performance, Participation: Lessons from the Comparative Study of Local Public Sector Reforms	11
<i>Andreas Ladner</i>	
Chapter 1: Autonomy and Austerity: Re-Investing in Local Government	23
<i>Trui Steen, Filipe Teles and Harald Torsteinsen</i>	
Chapter 2: Improving Local Service Delivery: Increasing Performance through Reforms	53
<i>Bas Denters</i>	
Chapter 3: Participation and Democratic Accountability: Making a Difference for the Citizens	79
<i>Christian Schwab, Geert Bouckaert and Sabine Kuhlmann</i>	
Conclusion: Lessons and Advice for Future Local Government in Europe	101
References	113
Appendix	117
Editors	127
Authors	129

List of Figures and Tables

Figure 1:	Local Public Sector Reforms and Autonomy, Performance, Participation	18
Table 1:	LocRef countries grouped by type of local government system and key dimensions of analysis	22
Table 2:	Overview of the evidence-base for lessons and advice formulated in chapter 1	31
Table 3:	Overview of the evidence-base for lessons and advice formulated in chapter 2	56
Table 4:	Overview of the evidence-base for lessons and advice formulated in chapter 3	80
Table 5:	LocRef members with countries and institutions	117

